

**DECLARATION**

AS A BELOW NAMED INVENTOR, I hereby declare that:

My residence, post office address and citizenship are as stated next to my name.

I believe that I am the original, first and sole (*if only one name is listed below*), or an original, first and joint inventor (*if plural names are listed below*), of the subject matter which is claimed and for which a patent is sought on the invention entitled:

TITLE: METHOD AND APPARATUS FOR DYNAMIC DEVICE ALLOCATION FOR MANAGING ESCALATION OF ON-DEMAND BUSINESS PROCESSES

the specification of which is attached hereto or indicates an attorney docket no. SOM920030009US1, or:

was filed in the U.S. Patent & Trademark Office on December 17, 2003 and assigned Serial No. 10/738,374,

and (*if applicable*) was amended on _____.

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above. I acknowledge the duty to disclose information which is material to patentability related to the examination of this application in accordance with Title 37, Code of Federal Regulations §1.56. I hereby claim foreign priority benefits under Title 35, U.S. Code §119(a)-(d) or §365(b) of any foreign application(s) for patent or inventor's certificate, §365(a) of any PCT international application which designated at least one country other than the United States, or §119(e) of any United States provisional application(s), listed below and have also identified below any foreign applications for patent or inventor's certificate having a filing date before that of the application on which priority is claimed:

Priority Claimed:

Yes [] No []

(Application Number) (Country) (Day/Month/Year filed)

Yes [] No []

(Application Number) (Country) (Day/Month/Year filed)

I hereby claim the benefit under Title 35, U.S. Code §120, of any United States application(s), or §365(c), of any PCT international application designating the United States, listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States or PCT International applications(s) in the manner provided by the first paragraph of Title 35, U.S. Code §112, I acknowledge the duty to disclose information material to patentability as defined in Title 37, Code of Federal Regulations §1.56 which became available between the filing date of the prior application and the national or PCT international filing date of this application:

(Application Serial Number) (Filing Date) (STATUS: patented, pending, abandoned)

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I hereby appoint the following attorneys: STEVEN J. MEYERS, Reg. No. 29,330; MARC D. SCHECHTER, Reg. No. 28,989; DAVID M. SHOFI, Reg. No. 39,835; FREDERICK T. BOEHM, Reg. No. 32,458; and LYNNE D. ANDERSON, Reg. No. 46,412; each of them of INTERNATIONAL BUSINESS MACHINES CORPORATION, IP Law Department, Somers, NY 10589; to prosecute this application and to transact all business in the U.S. Patent and Trademark Office connected therewith and with any divisional, continuation, continuation-in-part, reissue or re-examination application, with full power of appointment and with full power to substitute an associate attorney or agent, and to receive all patents which may issue thereon, and request that all correspondence addressed to:

William E. Lewis
RYAN, MASON & LEWIS, LLP
90 Forest Avenue
Locust Valley, NY 11560
Tel.: (516) 759-2946

I HEREBY DECLARE that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under §1001 of Title 18 U.S. Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

FULL NAME OF FIRST OR SOLE INVENTOR: Liang-Jie Zhang Citizenship P.R. China
Inventor's signature: *Liang-Jie Zhang* Date: 5/24/04
Residence & Post Office address: 5 Peachtree Drive
Cortlandt Manor, NY 10567

FULL NAME OF SECOND JOINT INVENTOR: Hong Cai Citizenship P.R. China
Inventor's signature: _____ Date: _____
Residence & Post Office address: 2#1105, ShuiQingMuHua Yuan,
North 2nd Street, ZhongGuanCun,
Haidian District, Beijing, 100080
P.R. China

FULL NAME OF THIRD JOINT INVENTOR: Wei B.J. Lu Citizenship P.R. China
Inventor's signature: _____ Date: _____
Residence & Post Office address: Apartment 133, Building 1
Ming Guang Bei Li, Beijing, 100088
P.R. China

FULL NAME OF FOURTH JOINT INVENTOR: John Youssef Sayah Citizenship U.S.A.
Inventor's signature: _____ Date: _____
Residence & Post Office address: 1318 10th Street NW
Washington, DC 20001

FULL NAME OF FIFTH JOINT INVENTOR: Li Hua Tang Citizenship P.R. China
Inventor's signature: _____ Date: _____
Residence & Post Office address: QingShangYuan 4#-2-1506,
Shangdi, Haidian District, Beijing, 100085
P.R. China

FULL NAME OF SIXTH JOINT INVENTOR: Qing Bo Wang Citizenship P.R. China

Inventor's signature: _____ Date: _____

Residence & Post Office address: 305, 18A, North 1st Street
ZhongGuanCun, Beijing, 100080
P.R. China

FULL NAME OF SEVENTH JOINT INVENTOR: Ben Bo Yang Citizenship P.R. China

Inventor's signature: _____ Date: _____

Residence & Post Office address: Room 2-801, Building 12
He Qing Yuan, Tsinghua University
Beijing, 100084
P.R. China



Attorney Docket No. SOM920030009US1

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FULL NAME OF FIRST OR SOLE INVENTOR: Liang-Jie Zhang Citizenship P.R. China

Inventor's signature: _____ Date: _____

Residence & Post Office address: 5 Peachtree Drive
Cortlandt Manor, NY 10567

FULL NAME OF SECOND JOINT INVENTOR: Hong Cai Citizenship P.R. China

Inventor's signature: Hong Cai Date: 5/24/2004

Residence & Post Office address: 2#1105, ShuiQingMuHua Yuan,
North 2nd Street, ZhongGuanCun,
Haidian District, Beijing, 100080
P.R. China

FULL NAME OF THIRD JOINT INVENTOR: Wei B.J. Lu Citizenship P.R. China

Inventor's signature: Wei Lu Date: 5/24/2004

Residence & Post Office address: Apartment 133, Building 1
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FULL NAME OF FOURTH JOINT INVENTOR: John Youssef Savah Citizenship U.S.A.

Inventor's signature: _____ Date: _____

Residence & Post Office address: 1318 10th Street NW
Washington, DC 20001

FULL NAME OF FIFTH JOINT INVENTOR: Li Hua Tang Citizenship P.R. China

Inventor's signature: Li Hua Tang Date: 5/24/2004

Residence & Post Office address: QingShangYuan 4#B-1506,
Shangdi, Haidian District, Beijing, 100085
P.R. China

FULL NAME OF SIXTH JOINT INVENTOR: Qing Bo Wang Citizenship P.R. China

Inventor's signature: Qing Bo Wang Date: 5/26/2009

Residence & Post Office address: 305, 18A, North 1st Street
ZhongGuanCun, Beijing, 100080
P.R. China

FULL NAME OF SEVENTH JOINT INVENTOR: Ben Bo Yang Citizenship P.R. China

Inventor's signature: Ben Bo Yang Date: 5/26/2009

Residence & Post Office address: Room 2-801, Building 12
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